# CAAT Job Evaluation System for Non-Bargaining Unit Employees Ontario Colleges of Applied Arts and Technology

The Job Fact Sheet Questionnaire (JFS) is used to gather information for job evaluation purposes for the Colleges' Administrative Staff, Part-Time Support Staff, Part-Time and Sessional Academic Staff positions. Please read each section carefully before completing.

The Education and Experience sections are to be completed by the College according to the College's recruitment standards.

Upon completion by an incumbent, the JFS is reviewed and, when necessary, adjusted by the position's Manager and the Senior Manager responsible for the position. Any changes to the JFS are to be reviewed with the incumbent prior to evaluation. The JFS is then submitted to the appropriate College official for job evaluation purposes.

The JFS is not finalized until it has gone through the job evaluation process and the results have been confirmed by the College. A copy of the finalized JFS will be provided the incumbent for information purposes and as a job description.

POSITION IDENTIFICATION	DATE: September 12, 2022					
College:	St. Lawrence College					
Location:	Kingston Campus with tri-campus responsibilities					
Incumbent:	VACANT					
Position Title:	Educational Developer					
Classification:	ADMN 10					
NOC Code:						
Division/Department:	School of Contemporary Teaching & Learning (SCTL)					
Location/Campus:	Kingston Campus with tri-campus responsibilities					
Immediate Supervisor (title):	Associate Dean, School of Contemporary Teaching & Learning					
Type of Position:						
□ □ Administrative	□□□Part-Time Administrative					
☐☐☐Sessional Academic	☐☐☐Part-Time Academic					
☐☐☐Part-Time Support	☐ ☐ Other					
I have read and understood	the contents of the Job Fact Sheet (if completed by an incumbent):					
Incumbent:	Date:					
Recommended by						
Position's Manager:	Date:					
Approved by						
Senior Manager:	Date:					

#### **POSITION SUMMARY**

Provide a concise description of the position by identifying its most significant responsibilities and/or accountabilities.

Reporting to the Associate Dean, School of Contemporary Teaching & Learning (SCTL), the Educational Developer will contribute to a culture of Academic Excellence by designing and implementing professional learning initiatives that enhance contemporary teaching practices at St. Lawrence College. These initiatives will require the incumbent to utilize evidence-based practices, pedagogical/andragogical research, and emerging learning technologies to guide the creation of custom training solutions for Faculty/Staff on all three campuses.

In this role, the incumbent will work with a multidisciplinary team of teaching/learning experts to create annual training and development initiatives and opportunities, just-in-time training and will assist the Associate Dean in providing support to Faculty participants to ensure program completion, as well as develop teaching and learning resources. The incumbent will also contribute their expertise to internally/externally funded SCTL projects that relate to educational development and will participate in regular service improvement processes within the academic school. Areas of specialization or concentration with regards to educational development may be assigned by the Associate Dean of SCTL.

#### **KEY DUTIES**

Provide a description of the position's key duties. Estimate the percentage of time spent on

each duty (to the nearest 5%). Add an extra page if necessary.

KEY D	<u>JTIES</u>	% OF TIME
Educa	tional Development	(50%)
•	Design and deliver innovative training programs related to contemporary teaching practices in collaboration with Faculty, Subject-Matter Experts, and members of SCTL.  Conduct 1on1 consultations (in-person/virtual) with faculty and staff on matters pertaining to teaching/learning and student engagement.  Deliver custom workshops and training sessions on a variety of teaching/learning topics across various SCTL initiatives held on individual campuses and virtually using video conferencing applications.  Track data related to Faculty/Staff participation and completion of official SCTL training programs, usefulness and quality of programs and provide input on SCTL's performance.  Research emerging trends related to Teaching and Learning and make recommendations on projects/pilots/initiatives for SCTL consideration.  Create and curate resources for the SCTL website that are designed to enhance the teaching practice of Faculty across various disciplines.  Contribute to Academic Excellence by facilitating activities relating to Scholarship of Teaching & Learning.  Provide regular on-campus support for Educational Development inquiries and SCTL initiatives linked to the Kingston campus (i.e., position's home campus).	

 Participate in larger tri-campus training initiatives delivered in-person and virtual on all three campuses. Provide additional digital learning technology (as required) support during peak working periods (e.g., semester start-up and wrap-up)

Project Management Manage multiple projects with competing priorities which might involve stakeholders from various campuses, academic schools, and/or departments. Establish project timelines outlining goals, progress milestones, and budgetary requirements. Monitor pilot programs by collecting multiple sources of data and provide recommendations to Associate Dean of SCTL using informed decision-making processes. Contribute to existing service performance metrics by collecting data from participants and analyzing trends to inform best practices. Work with the Associate Dean of SCTL to establish an annual planning cycle by reviewing issues pertaining to resource allocation, venue availability, and support requests from the academic division. Collaborate with SCTL team members and internal/external stakeholders to ensure timely completion and delivery of projects. Collaborate with provincial partners on the implementation of collaborative training programs and participates in service enhancement projects within SCTL.  Administrative Monitor workload of assigned offloaded Faculty, Subject Matter Experts, or team members within a team project or training program. Responsible for meeting specific performance targets with regards to SCTL shared initiatives. Works with the Associate Dean of SCTL on larger quality assurance initiatives designed to improve academic services. Provides managerial support for Kingston campus initiatives (i.e., home position) on behalf of the tri-campus team. Acts as a managerial support of SCTL on Kingston campus during tricampus initiatives and supports other support staff members. Ensures Occupational Health and Safety requirements are implemented and maintained within the area of responsibility on all three campuses. Ensures all reporting employees are trained in and comply with college policies and procedures. Responsible for mediating conflict and managing performance issues amongst team members or program participants. Provides budgetary recommendations to the Associate Dean of SCTL.	(15%)
Other Duties  Other duties as assigned	(5%)

TOTAL: 100%

### 1. COMPLEXITY - JUDGEMENT (DECISION MAKING)

Complexity refers to the variety and relative difficulty of comprehending and critically analyzing the material, information, situations and/or processes upon which decisions are based.

**Judgement** refers to the **process** of identifying and reviewing the available options involved in decision making and then choosing the most appropriate option. Judgement involves the application of the knowledge and experience expected of an individual performing the position.

Provide up to <u>three examples</u> of the most important and difficult decisions that an incumbent is typically required to make.

- a) The incumbent will be responsible for designing and delivering training initiatives relating to various topics that impact contemporary teaching practices (e.g.., action learning, authentic assessments, constructive alignment, inclusive teaching, intercultural learning, group dynamics, etc.). These topics may unearth underlying tensions between participants that have the potential to distract the overall goal of the training. The incumbent will have to mediate any potential conflict by navigating difficult conversations in order to promote a safe learning environment for all participants.
- b) The incumbent will be responsible for promoting academic excellence at the college by using evidence-based practices and academic policies to guide discussions pertaining to teaching/learning. Recommendations based in educational research and policy might conflict with individual teaching practices of specific faculty. The incumbent will be required to mediate potential conflicts by providing Faculty with the appropriate support and evidence to align their teaching practice to existing student learning expectations supported by college policies.
- c) The incumbent will be responsible for leading various projects that may require resources from other departments or academic schools (e.g., ITS, offloaded Faculty, SME, etc.). The incumbent will be required to establish clear guidelines on the resource allocation for each team member and respect the limitations of this agreement. Conflict may arise if a team member is working above the original allocated agreement so the incumbent will need to mediate this conflict by engaging with the team member's immediate supervisor.

#### 2. EDUCATION (to be completed by the College)

Education refers to the **minimum level** of formal education and/or the type of training or its equivalent that is required of an incumbent at the **point of hire** for the position. This may or may not match an incumbent's actual education or training.

The College is to identify the minimum level of education and/or type of training or its equivalent that is required for the position based upon the College's recruitment standards.

Non-Post Secondary	
☐☐Partial Secondary School	☐☐Secondary School Completion

<b>Post</b>	Seco	ndary
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□□1-Year Certificate	☐4-Year Degree
⊒□2-Year Diploma	⊠
□3-Year Diploma/Degree	□ Post Graduate Degree
□□Professional Designation	Specify:
□□Other	Specify:

- A) Specify and describe any program speciality, certification or professional designation necessary to fulfil the requirements of the position.
  - •
  - Minimum Masters Degree in Education (or closely related field) with specialization in teaching adult learners, assessment, inclusive teaching, or scholarship of teaching & learning.
- B) Specify and describe any special skills or type of training necessary to fulfil the requirements of the position (e.g., computer software, client service skills, conflict resolution, operating equipment).
  - Advanced understanding of institutional, provincial, national, and international academic programs, as well as teaching and learning structures, practices and standards. Thorough understanding of Ontario post-secondary academic governance, organizational and operational structures. Ability to understand and apply policies and procedures
  - Demonstrated skill in teaching across various modalities including face-to-face, hybrid, and online learning environments.
  - Ability to review curriculum documents and provide recommendations based on quality assurance principles to supervisors.
  - Utilize learning management systems (LMS) and video conferencing applications (e.g., Microsoft Teams, Zoom, etc).
  - Ability to write learning outcomes and design assessments/rubrics relating to the field of educational development.
  - Strong digital fluency skills in managing various sources of information/research.
  - Proven ability to work independently and collaboratively as part of a team and participate in consultative decision-making.
  - Demonstrated organization, managerial, and project management skills.
  - Demonstrated skill in the application of universal design for learning principles within a teaching/learning environment.
  - Ability to initiate, coordinate, and carry out projects with minimal supervision.
  - Effectively manage several projects with competing deadlines.
  - Ability to produce quality written documentation and to present orally in a manner that is effective to a wide range of audiences.

- Excellent communication skills and ability to enthusiastically engage a wide range of audiences.
- Excellent interpersonal and consultation skills to support individuals with a wide variety of skill sets.

### 3. EXPERIENCE (to be completed by the College)

Experience refers to the amount of **related**, **progressive** work experience required to obtain the essential techniques, skills and abilities necessary to fulfil the requirements of the job at the **point of hire** into the position. This may or may not match the incumbent's actual amount of experience.

The College is to identify the minimum amount and type of experience appropriate for the position based upon the College's recruitment requirements.

### Experience required at the point of hire. Up to and including:

no experience required	□□ 4 years
3 months	⊠□ 5 years
6 months	□□ 7 years
1 year	□□ 9 years
18 months	□□ 11 years
2 years	□□13years
3 years	□□ 15 years
	□□ 17 years

Specify and describe any specialized type of work experience necessary to fulfil the requirements of the position.

- Work experience teaching, researching, designing, delivering, evaluating and refining Educational Development programs, services and resources in a post-secondary teaching and learning environment.
- Experience teaching across multiple modalities (e.g., Face-to-Face, hybrid, online).
- Experience working in digital learning environments that utilize learning management systems, video conference applications, and digital resource creation tasks (e.g., slide deck, video recordings, etc...)

#### 4. INITIATIVE - INDEPENDENCE OF ACTION

Initiative - Independence of action refers to the **amount of responsibility** inherent in a position and the **degree of freedom** that an incumbent has to **initiate** or **take action** to complete the requirements of the position. An incumbent is required to foresee activities and decisions to be made, then take the appropriate action(s) to ensure successful outcomes. This factor recognizes the established levels of authority which may restrict the incumbent's ability to initiate or take action, e.g.,

obtaining direction or approval from a supervisor, reliance on established procedures/methods of operation or professional practices/standards, and/or built-in-controls dictated by computer/management systems.

- A) Briefly describe up to three typical job duties/types of decisions that the incumbent is required to perform using their initiative without first having to obtain direction or approval from a supervisor.
  - a) Implement existing training program or workshops created by SCTL to Faculty and/or Staff.
  - b) Contribute to educational research and educational development projects with SCTL colleagues and provincial partners (e.g., ERCCHRD, CDAG, ETC, etc.)
  - c) Assess the performance of program participants within an established training program or initiative in order to award confirmation of completion.
- B) Briefly describe up to three typical job duties/types of decisions that the incumbent is required to perform which required the direction or approval from a supervisor.
  - a) Creating a new training initiative or making modifications to an existing program (i.e., Associate Dean, SCTL must approve all curriculum changes prior to implementation)
  - b) The incumbent would request approval from the Associate Dean (School of Contemporary Teaching & Learning) before formally pursuing an internally or externally funded research project.
  - c) Initiate a program or initiative that would have SCTL budget implications (i.e., Associate Dean, SCTL must sign-off on all budget requirements for academic programming).

Give specific examples of guidelines, procedures, manuals (formal or informal), computer systems/programs that are used in performing job duties and in making decisions, e.g., Government regulations, professional or trade standards, College policies or procedures, department or program procedures, computerized/manual programs/systems and any other defined methods or procedures.

- College Directives, Policies, Procedures, and Practices
- College Strategic Plan
- Strategic Mandate Agreement
- Academic and Collective Agreements
- Performance appraisals
- Framework for Programs of Instruction (MAESD)
- Credentials Validation Service (Ontario College Quality Assurance Service)
- OntarioLearn Course Review Process
- SCTL Service Standards, Operational Plans, and Initiatives
- Quality Matters Course Review Guidelines

- Instructional Design Professional Standards
- AODA guidelines
- Copyright Legislation
- Occupational Health & Safety legislation

#### 5. POTENTIAL IMPACT OF DECISIONS

Potential Impact of Decisions recognizes the **potential consequences** that **errors in judgement** made by an incumbent, despite due care, could have on the College. Usually, the higher the level of accountability inherent in a position, the greater the potential consequences there are on the College from errors in judgement.

Give up to three examples of the typical types of errors in judgement that an incumbent could make in performing the requirements of the position. Do not describe errors which could occur as a result of poor performance, or ones that are rare or extreme. Indicate the probable effects of those errors on the College, e.g., loss of reputation of program/College, waste of resources, financial losses, injury, property damage, affects on staff, students, clients or public.

- a) Incumbent does not provide adequate training, mentoring, or support to Faculty which could result in low student satisfaction results for the college. This would result in a loss of reputation in academic quality and financial losses (e.g., low enrolment, contributing to SMA metrics, etc.).
- b) Ineffective communication about teaching expectations, standards, and policies with Faculty could result in poor labour relations with union members. This would result in operational challenges and loss of reputation.
- c) Ineffective management of resources during the creation of new training programs could result in financial loss. This loss of revenue would impact multi-year objectives and delay milestones within the strategic plan.

#### 6. CONTACTS AND WORKING RELATIONSHIPS

Contacts and Working Relationships refers to the types, importance and intended outcomes of the contacts and working relationships required by an incumbent to perform the responsibilities of a position. It also measures the skill level required to be effective in dealing with contacts and being involved in working relationships. This factor does **not** focus on the level of the contact, but on the nature of the contact.

Indicate by job title, with whom an incumbent is required to interact to perform the duties and responsibilities of the positions. Describe the nature, purpose and frequency of the interaction, e.g., exchanging information, teaching, conflict resolution, team consultation, counselling.

Contacts	Contacts			Frequency of Contact		
Internal to the College:			Occasional	Frequent		
Internal to the	Faculty	Support, Advise, Communicate		Х		
college, e.g. students, staff.	External SMEs	Support, Advise, Communicate	Х			
senior management,	Support Staff	Support, Advise, Communicate	Х			
colleagues.	Working Groups	Consult, Advise	Х			
	Academic Schools	Consult, Communicate	Х			
	School of Contemporary Teaching & Learning	Collaborate, Consult, Communicate		Х		
	LCC Planning Committee	Collaborate, Consult, Communicate		Х		
	Student Affairs	Collaborate, Consult, Communicate	Х			
External to the College:			Occasional	Frequent		
External to the college, e.g. suppliers, advisory	Staff at other colleges (provincial committees)	Collaborate	Х			
committees, staff at other colleges, government, public/private sector.	Provincial Educational Development Programming Committees (e.g., EDC, STLHE, CDAG, etc.)	Consult, Collaborate, Communicate	х			
	Partner Institutions	Collaborate	Х			
Occasional (O) Frequent (F)		n a while over a period of time. edly and often over a period of time.				

### 7a. CHARACTER OF SUPERVISION/FUNCTIONAL GUIDANCE

**Character of Supervision** identifies the **degree and type** of supervisory responsibility in a position, or the nature of functional/program supervision, technical direction or advice involved in staff relationships.

( $$ ) Check the applicable box(es) to describe the type of supervisory responsibility required by an incumbent in the position:
$\square\square$ Not responsible for supervising or providing guidance to anyone.
$oxtimes\Box$ Provides technical and/or functional guidance to staff and/or students.
$\square\square$ Instructs students and supervises various learning environments.
⊠□Assigns and checks work of others doing similar work.
☐☐Supervises a work group. Assigns work to be done, methods to be used, and is responsible for the work performed by the group.
$\square\square$ Manages the staff and operations of a program area/department.*
$\square\square$ Manages the staff and operations of a division/major department.*
$\square\square$ Manages the staff and operations of several divisions/major departments.*
⊠ Acts as a consultant to College management.
☐ Other e.g., counselling, coaching. Please specify:
* Includes management responsibilities for hiring, assignment of duties and work to be performed, performance management, and recommending the termination of staff.
Specify staff (by title) or groups who are supervised/given functional guidance by an incumbent.
<ul> <li>The incumbent will oversee the work of participants registered in professional learning programs which may include:</li> </ul>
<ul><li>Faculty (PT / FT) or Support Staff (PT / FT) – various</li></ul>
The incumbent may also oversee the work of offloaded FT Faculty or contract employees
when developing new professional learning programs which may include:
<ul> <li>Faculty (FT) or Subject Matter Experts – various</li> </ul>

### 7b. SPAN OF CONTROL

**Span of Control** is complementary to **Character of Supervision/Functional Guidance**. Span of Control refers to the **total number of staff** for which the position has supervisory responsibility, (i.e., subordinates, plus all staff reporting to these subordinates).

Enter the total number of full time and full-time equivalent staff reporting through to the position. Also identify the number of staff for whom the position has indirect responsibility (contract for service), if applicable.

Type of Staff	Number of Staff
Full-Time Staff	Various
Non-Full Time Staff (FTE) *	Various
Contract for Service **	Various
Total:	Various

<sup>\*</sup> Full Time Equivalency (FTE) conversions for non-full-time staff are as follows:

#### **Academic Staff**

Identify the total average annual teaching hours taught by all non-full-time teachers (part-time, partial load and sessional) for which the position is accountable and divide by 648 hours for post secondary teachers and 760 hours for non-post secondary teachers.

### Support Staff

Identify the total average annual hours worked by part-time support staff for which the position is accountable and divide by 1820 hours.

#### **Administrative Staff**

Identify the total average annual hours worked by non-full-time administrative staff for which the position is accountable and divide by 1820 hours.

#### \*\* Contract for Services

When considering "contracts for services," review the nature of the contractual arrangements to determine the degree of "supervisory" responsibility the position has for contract employees. This could range from "no credit for supervising staff" when the contracting company takes full responsibility for all staffing issues to "prorated credit for supervising staff" when the position is required to handle the initial step(s) when contract staffing issues arise.

#### 8. PHYSICAL AND SENSORY DEMANDS

**Physical/Sensory Demands** considers the **degree** and **severity** of exertion associated with the position. The factor considers the intensity and severity of the physical effort rather than the strength or energy needed to perform the task. It also considers the sensory attention required by the job as well as the frequency of that effort and the length of time spent on tasks that cause sensory fatigue.

Identify the types of physical and/or sensory demands that are required by an incumbent. Indicate the frequency of the physical demands as well as the frequency and duration of the sensory demands. Use the frequency and duration definitions following the tables to assist with the descriptions.

#### PHYSICAL DEMANDS

Describe the types of activities and provide examples that demonstrate the physical effort that is required in the position on a regular basis, i.e., sitting, standing, walking, climbing, lifting and/or carrying light, medium or heavy objects, pushing, pulling, working in an awkward position or maintaining one position for a long period of time.

Types of Activities that Demonstrate Physical	Frequency (note definitions below)				
Effort Required	Occasional	Moderate	Considerable	Extended	Continuous
Sitting				Х	
Operating a computer/keyboarding				Χ	
Standing for extended periods while facilitating (on-campus)		Х			
Driving (e.g., weekly tri-campus travel)			Χ		

#### SENSORY DEMANDS

Describe the types of activities and provide examples that demonstrate the sensory effort that is required in the position on a concentrated basis, i.e., reading information/data without interruption, inputting data, report writing, operating a computer or calculator, fine electrical or mechanical work, taking minutes of meetings, counselling, tasting, smelling etc.

	Frequency (note definitions below)					Duration
Types of Activities that Demonstrate Sensory Effort Required	Occasional	Moderate	Considerable	Extended	Continuous	Short Intermediate or Long
Literature Review – digital database				Χ		Int
Team Meetings (on-campus and virtual)			Х			Int
Individual 1on1 consultations with Faculty (on-campus and virtual)			Х			Int
Creating training documents/resources				Χ		Long
General correspondence		X				Int
Presentations to individuals or groups (on-campus and virtual)				Х		Long

### **FREQUENCY:**

Occasional:	Occurs once in a while, sporadically.	
Moderate:	Occurs on a regular, ongoing basis for up to a quarter of the work period.	
Considerable:	Occurs on a regular, ongoing basis for up to a half of the work period.	
Extended:	Occurs on a regular, ongoing basis for up to three-quarters of the work period.	
Continuous:	Occurs on a regular, ongoing basis throughout the entire work period except for regulated breaks.	

### **DURATION:**

Short:	Up to one hour at a time without the opportunity to change to another task or take a break.	
Intermediate:	More than one hour and up to two hours at a time without the opportunity to change to another task or take a break.	
Long:	More than two hours at a time without the opportunity to change to another task or take a break.	

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#### 9. WORKING CONDITIONS

**Working Conditions** considers the frequency and type of exposure to undesirable, disagreeable environmental conditions, or hazards, under which the work is performed.

Describe any unpleasant environmental conditions and work hazards that the incumbent is exposed to during the performance of the job.

#### **Environment**

Describe the types of activities and provide examples that demonstrate exposure to unpleasant environmental conditions in the day-to-day activities that are required in the job on a regular basis, e.g., exposure to dirt, chemical substances, grease, extreme temperatures, odours, noise, travel, verbal abuse, body fluid, etc. Indicate the activity as well as the frequency of exposure to undesirable working conditions.

Note on Travel: St. Lawrence College has adopted the following guidelines for travel. From the list below, please indicate which category best describes the travel required for the position.

- Local travel on a regular basis up to 2 times per week.
   Out-of-town travel on a regular basis 1 2 times per month.
- 2. Local travel on a regular basis more than 2 times per week. Out-of-town travel 2 8 times per month.
- 3. Out-of-town travel on a regular basis more than 8 times per month.

Frequency (note definitions below)		
Occasional	Frequent	Continuous
	Х	
Х		
	Occasional	Occasional Frequent  X

#### **Hazards**

Describe the types of activities and provide examples that demonstrate the hazards in the day-to-day activities that are required in the job on a regular basis, e.g., chemical substance, electrical shocks, acids, noise, exposure to infectious disease, violence, body fluids, etc. Indicate the activity as well as the frequency of exposure to hazards.

Turner of Activities That because Job Delete d Harranda	Frequency (note definitions below)		
Types of Activities That Involve Job Related Hazards	Occasional	Frequent	Continuous

# Frequency:

Occasional	Occurs once in a while, sporadically.	
Frequent	Occurs regularly throughout the work period.	
Continuous	Occurs regularly, on an ongoing basis, throughout most of the work period.	

# **Additional Notes Pertaining to this Position:**

Please save form in the following format: "Position Title – Department – Incumbent".

Please note formatting errors will be corrected if necessary.

To cursor from one entry point to the next please use the arrow keys or Tab.